



**Safer  
Mid Canterbury**  
Together we're safer

# MAKING OUR DISTRICT SAFER

2019/20

**SAFER MID CANTERBURY**  
Annual Report 2019/20

*Making our district a safer place to  
live for over quarter of a century.*

[safermidcanterbury.org.nz](http://safermidcanterbury.org.nz)

**SAFER MID CANTERBURY**

Annual Report 2019/20

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# CHAIRPERSONS' REPORT



It has been another strong year for all Safer Mid Canterbury services. Safe Communities has had several successful projects take shape.



The last year has seen a lot of growth and even a change of name for Safer Mid Canterbury, as the organisation continues to adjust to meet the evolving needs of our community.

The name change was a big step but it reflected the feedback we had received over the years from the community. Many people thought the services we offered were only provided to Ashburton residents, when we actually serviced the entire district. The transition coincided with the organisation's 25th birthday and it has been well received by everybody.

We would like to warmly welcome Michelle Ormsby-Brett on to our Board. Michelle brings a wealth of community experience and iwi knowledge to the table and will play a key role in our efforts to strengthen our commitment to Māori. Our long serving Board member Russell Ellis has stepped down and we wish him all the best for his new adventure in Wellington.

It has been another strong year for all Safer Mid Canterbury services. Safe Communities has had several successful projects take shape. One of the biggest highlights has been the hard work that has gone into helping establish a Citizens Advice Bureau at Community House Mid Canterbury, and setting up the Community Vehicle Trust to oversee the community van. We would like to congratulate everyone involved in hosting a very well-run Safety Village at the Ashburton A&P Show in 2019. It was a fantastic way to bring together the many important services we have in our community, while also showcasing Safer Mid Canterbury.

Obviously a few curveballs were thrown our way with the COVID-19 pandemic and lockdown that began in early 2020. We would like to thank General Manager Kevin Clifford and the staff of Safer Mid Canterbury for their incredible effort to keep things running throughout the challenges that arose. In particular, we want to recognise the outstanding work Kevin did in managing staff and volunteers, while meeting the higher than usual demand for several different services. We would also like to acknowledge the work of all

staff who adapted quickly to operating in a very different manner than normal to support their clients.

Our Refugee Settlement Service is one programme of work that unfortunately came to a halt due to the pandemic and we are looking forward to being able to restart it when refugees are again able to travel to New Zealand. One positive to emerge from the lockdown was bringing together the Caring for Communities group, to connect agencies from around the district, to coordinate a response to recovery. Soon we will be undertaking research on how the district coped with COVID-19, which will be of great interest to many.

Another project coming up will be a review of Safer Mid Canterbury's structure, including a review of the Board structure. This is to ensure that we remain in a strong position to keep operating efficiently while the organisation continues to grow.

Well done again to the entire Safer Mid Canterbury team. You should all be incredibly proud of what you have achieved. We wish everyone the best for the upcoming year and we look forward to seeing the many exciting projects we have in the works get underway.

**Liz McMillan**

*Safe Communities Ashburton District Chairperson and*

**Don McLeod**

*Safer Mid Canterbury Board Chairperson | August 2020*



# GENERAL MANAGER'S REPORT

It has been an extremely rewarding year to be General Manager of Safer Mid Canterbury.

As well as continuing to deliver our high quality, long term services, we have gained new contracts and funding that have allowed us to support a much more diverse spread of Mid Canterbury people.



Lives Worth Living has been one of the exciting additions to our portfolio. The Ashburton district has long been in need of better education and support in relation to suicide. Our organisation recognised this significant gap and acted to attract long term support from community funders. We now have two staff members to coordinate prevention and postvention work and are very excited about the work being done to strengthen mental health and wellbeing in our community.

We have also obtained the contract to deliver a Refugee Settlement Service in collaboration with the Ministry of Business, Innovation and Employment (MBIE).

Unfortunately, COVID-19 has meant the refugees we were anticipating have been unable to travel. In the meantime, we have been putting plenty of preparation into the design and delivery of the service. We are all now looking forward to working with the families, when they are able to enter the country.

We also have a new contract through Oranga Tamariki, for the Transition Service. This funding is earmarked for supporting young people into adulthood, past the age of 18. We are fortunate to have the skills and expertise amongst our team to lead this work.

The Ministry of Justice contracted us to provide Restorative Justice services to the Timaru District Court, after the existing provider withdrew from their contract. This contract, which we had previously tendered to deliver, is for two years. While Timaru is outside our area, the contract allows us to provide better services in the Ashburton district.

COVID-19 had an impact on the delivery of our services, like it did for many organisations. Some of our work was considered essential, requiring face-to-face contact with clients. For the rest, we very quickly learnt how to use technology so that we could continue to support people remotely via phone, text and videoconferences. We also strengthened our partnerships with other local agencies during the COVID-19 response and took the lead on the Caring for Communities welfare recovery group, which formed following lockdown.

It was exciting to see our team working innovatively over the lockdown period. For example, BASE Youth Centre and S.E.E.D.S saw the need for a Thrifty Cooking book for families, which was produced with funding from the Ministry of Social Development.

Currently, we are not seeing a significant amount of additional need as a direct result of COVID-19. There are, however, some families struggling with unemployment and a few more people are coming to us for support, which may continue to rise when the government wage subsidy ends. There is also heightened anxiety amongst some migrant communities as people worry about future employment and their ability to remain in Aotearoa. As with any need in our community, we will be keeping a close eye on the situation.

I would like to thank all of our team members for their work over the past year. They are always incredibly dedicated and work beyond what is expected. Everyone continued to work hard, throughout lockdown, and did a fantastic job accommodating the extra workload that arose from it.

I also want to thank our Board, and Ashburton District Council, for their ongoing support. We are very appreciative of all our funders. The Council in particular supports us very well and makes a significant difference to the work we do in the community.

**Kevin Clifford**

General Manager | August 2020



## Rach's Macaroni

- 1 packet of macaroni
- 1 cup of fresh bread
- Extra cheese for top
- 2 bacon rashers, sliced

Cook the macaroni, according to instructions.

## Cheese Sauce

- 100g butter, melted in
- 2 cups milk
- Pinch of salt
- 1 heaped Tbsp flour
- 2 cups cheese, grated and melted in microwave

## Meatballs

- 1kg mince
- 1 onion, finely chopped
- 1 Tbsp curry powder
- 1 Tbsp sugar
- 1 tsp tomato sauce
- 1 Tbsp sweet chilli sauce
- 2 Tbsp flour
- 2 cups breadcrumbs – 6 to 8 bread blended in a food processor

Mix all the ingredients together in a medium-sized bowl and then season with salt and pepper. Roll into 1 Tbsp. Place the meatballs to one side and begin the sauce.

## Sushi

'Sushi is super easy to make and the kids can help make their own!'

- 1 cup sushi rice, cooked
- 1 1/2 cups of water
- 2 Tbsp rice vinegar – or more to taste
- 1 Tbsp sugar
- 1/2 tsp salt
- Nori – seaweed
- Rolling mat – if you have one, otherwise just use a tea towel.

Note: 1 cup of rice makes 4 non rolls.



Tips: Get everything long and thin!

## Sausage Meat Loaf/Square

A great meal for the kids, with heaps of hidden fruit and vegetables.

- 450 - 500g sausage meat
- 1 large egg
- 1 tsp curry powder
- 1 large Tbsp of tomato or plum sauce
- 1 brown onion
- 1 medium apple

Cook the mince in a large pot of water. Heat the rice in a pot until the sugar is dissolved. Mix the rice and mince. Add the onion and apple. Heat the rice and mince. Add the onion and apple. Heat the rice and mince. Add the onion and apple.

- Crusty bread, homemade or store-bought
- Thin sliced onion
- Chicken and onion

Pre-heat the oven to 180°C. Mix the mince, egg, onion, and apple. Shape into a loaf or square. Bake for 30 minutes. Serve with a tomato or plum sauce.

## Stir Fry

- 400g chicken or beef
- 2 Tbsp soy sauce
- 2 Tbsp chilli sauce
- Bag of stir-fry frozen vegetables
- Salt and pepper

In a fry pan, brown chicken or beef in oil and mix in sauces. Once cooked, set to one side. Add vegetables to fry pan. When just cooked, add meat back into pan and heat. Serve on rice or noodles for a quick and tasty meal!

## Sweet and Sour Pork

- 400-500g pork pieces
- 1 onion
- 1 capsicum
- 1 carrot
- 1 tin pineapple pieces
- 1 1/2 cups rice
- 1 egg
- 1/2 cup cornflour
- 145g sweet and sour sauce
- 1/2 cup oil
- 580ml water



Cook rice in 580ml of water and bring to boil. Reduce heat and simmer for 13 minutes. Finely chop onion, carrot and capsicum. Drain pineapple and set aside. Beat egg in a bowl and place cornflour in a separate bowl. Coat pork pieces in egg and then lightly roll in cornflour.

Heat oil on medium heat and then fry pork in batches until golden brown.

Add vegetables and then cook for a further 3 minutes. Add sweet and sour sauce and serve on rice.

## White Sauce/Cheese Sauce

- 100g butter, melted in microwave
- 2 cups milk
- Pinch of salt
- 1 heaped Tbsp flour
- 1 cup cheese, grated and then melted in the microwave

Add butter to milk and salt. Whisk in flour. Microwave for 1 minute. Whisk and return to the microwave for another minute until sauce thickens. If you're making a cheese sauce, add the cheese with the butter.

# THRIFTY COOKING

During lockdown, BASE Youth Centre and S.E.E.D.S collaborated to produce, Thrifty Cooking, a recipe book full of simple, tasty family meal ideas.

Production of the book was made possible with the help of the Ministry of Social Development (MSD) Community Awareness and Preparedness Grant Fund.

BASE Youth Centre coordinator Jenny Rae and S.E.E.D.S coordinator Marie McNulty saw the need to create a helpful manual that would provide people with practical assistance and tips. "In lockdown, we really saw families struggling, firstly with lack of supply, because so many people were buying all the essential items. And then a lot of families lacked ideas about how to put good food on the table cheaply," Jenny says.

"The cookbook takes recipes back to basics and encourages

meal planning to make the best of what people already have in their kitchens."

Recipes were compiled by Jenny and Marie, as well as other parents and grandparents, who contributed their best thrifty recipes. "We received so many ideas," says Jenny. "It was fantastic. We tried to just include key ingredients to keep to a minimal spend, and we were limited with pages, so we thought we'd start there, and we can do a second edition at a later time."

Thrifty Cooking is now available online through the Safer Mid Canterbury website, and 220 hardcopies were printed and given to clients for free. Favourite features include the Chocolate Chip Biscuits, and Jenny says people have also enjoyed tips such as grating in vegetables to bulk out meals.

"The feedback has been so good," Jenny says. "People say the recipes are simple and tasty and they didn't realise how easy they would be."

To view the recipe book, visit the Safer Mid Canterbury website, [www.safermidcanterbury.org.nz](http://www.safermidcanterbury.org.nz)





# ABOUT SAFER MID CANTERBURY

Safer Mid Canterbury is a non-profit community organisation that has been operating as a charitable trust for more than 25 years. It provides free and confidential community services for the Ashburton district. Along with delivering crime prevention projects, we prioritise the delivery of early intervention programmes, to support and strengthen individuals and families. We help people to make good choices, providing positive opportunities and pathways for change.



## OUR HISTORY

Safer Mid Canterbury has progressively grown since its inception in 1994 and now employs a wide range of staff across many programme areas. We also have volunteers supporting these programmes; extensive community support; and engagement with other agencies and providers across the district. Safer Mid Canterbury is the largest locally-driven provider of community services in the Ashburton district.

We deliver programmes and services in response to community need. We support vulnerable families, children, youth justice clients, adult offenders, and new migrants.

## SUPPORTING COMMUNITY AGENCIES

Safer Mid Canterbury also employs staff on behalf of other small, non-profit organisations including the Hakatere Multi-Cultural Council, Hype Youth Health Centre, and Neighbourhood Support. Staff for these organisations report to their respective Trusts at a governance level, and Safer Mid Canterbury handles the day-to-day management and employment of staff. The structure of this relationship saves small organisations from having to become employers; provides staff with the support and direction of a larger organisation with robust policies and procedures; and saves on administration overheads.





# SAFE COMMUNITIES



Celebrating their first anniversary was an important milestone for the Safe Communities Steering Group, who have been working hard to introduce initiatives that will help keep our community safe now and in the future.

Twenty-seven local agencies were involved in the formation of the Safe Communities Ashburton District Steering Group, which resulted in the signing of a charter, and the development of a five-year Strategic Plan. Near the beginning of the project, Lesley Symington was appointed to the Safe Communities Coordinator role, and according to Steering Group Chair Liz McMillan, has done an exceptional job of getting the project off the ground.

Work on a list of "legacy projects" has started, including hosting the inaugural Safety Village at the Ashburton A&P Show; establishing a local Citizens' Advice Bureau; initiating a community transport service, and starting a Falls Prevention/Home Safety Network.

Priority areas of concern being targeted by the five-year plan include falls in older people (leading to both fatal and non-fatal injury); fatal and serious road crashes; family harm; suicide; and theft/burglary.

With a focus on these issues, Safe Communities collaborates with the 27 local agencies represented on its steering group, to make a difference in the lives of Mid Canterbury

people. The vision statement sums it up - "The Ashburton District: Our place. A safe place to live, work and play, free from preventable injury and harm".

Thank you to the Ashburton District Council and ACC for their support of the Safe Communities Ashburton District project.





# WHAT WE'VE ACHIEVED



In its first 12 months since achieving accreditation, Safe Communities Ashburton District has completed a number of significant projects with plenty more underway.

Coordinator Lesley Symington says, looking back on the year, much has been achieved for the Ashburton community. "Our focus on 'real stuff', designed as legacy projects for the district, has resulted in further funding from both Ashburton District Council and ACC through to 30 June 2021, and good buy-in from our partner agencies."

One of the first projects was creating the Safety Village as part of the Ashburton A&P Show in November 2019. This saw 12 agencies collaborate on one large safety promotion event.

Alongside this, the Falls Prevention/Home Safety Network was established to promote strength and balance classes. The Live Stronger for Longer Home Safety Checklist was also introduced at a Positive Ageing Expo, coordinated by Age Concern Ashburton.

Work is underway to set up a community transport service for the district, as well as a Citizens' Advice Bureau at Community House. The transport service will use a community van run by volunteers, and will help to reduce social and rural isolation, by bringing people into the Ashburton township for appointments and shopping.

The Safe Communities Team also co-ordinated the "Caring for Communities" Welfare Recovery Group, following the COVID-19 lockdown period. It has also been conducting welfare recovery research, looking at community social recovery needs (short, medium and long-term); the capacity of local not-for-profit groups to meet demand; and ensuring funders are aware of district needs/priorities as they make their funding decisions.

To top off an already outstanding year, the very first Steering Group Governance Survey was conducted by the Safe Communities Foundation of New Zealand, resulting in an "incredibly positive" 5/6 score rating.

Chairperson Liz McMillan says the Steering Group has worked together well, with some great collaboration and sharing of ideas. "None of our achievements could have happened without our coordinator, and we are fortunate to have an excellent person in the role," she says. "We look forward to our second year assisting Ashburton to be a safer community."



# OUR STRUCTURE



The structure and governance of Safer Mid Canterbury has undergone some change over the past year. For the first 25 years of its life, it was governed by the Ashburton Safer Community Council Trust Board (the Board) but this Board had no legal status: it was rather a cross section of community and government agencies providing direction and oversight. Sitting under this, and made up of representatives of the larger group, was a core group of five trustees who were legally responsible for the running of the organisation and oversight of the General Manager.

With the establishment of the Safe Communities initiative, it made sense to transition the Safer Community Council structure into the Safe Communities one. This cross section of community and government agencies now sits to one side of Safer Mid Canterbury, providing oversight and direction for the Safe Communities initiatives. This realignment has reinvigorated the working partnership around community safety but has not materially affected the day-to-day oversight of our organisation, with the same trustees remaining in place.

The trustees meet monthly to handle the approval of financial reports, oversee the General Manager and receive operational reports from him. The General Manager is responsible for the management of all staff employed by Safer Mid Canterbury. They work across 18 contract areas and deliver services throughout the Ashburton District.

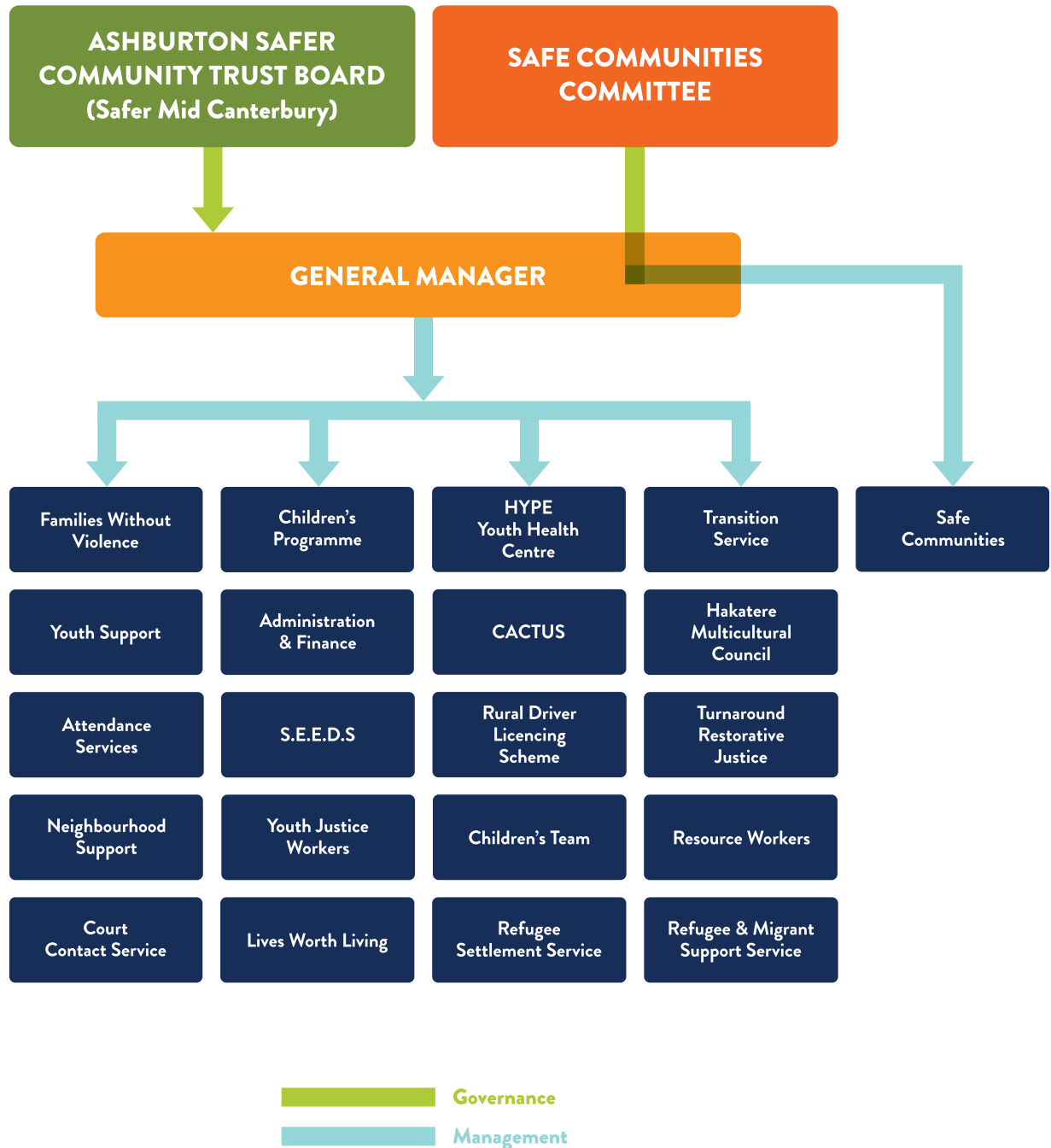
Given the recent changes, the Trustees decided to conduct a review of the organisation to ensure systems and processes were fit for purpose and would continue to work well into the future. Sheffield Consultants were engaged to

lead this independent review and recently provided their recommendations to the Board. They reported finding a strong and well functioning organisation. As part of their review they also proposed the realignment of some responsibilities and some opportunities for staff to grow their leadership skills within the organisation. They also discussed succession planning for the Board of Trustees. Work will start on these recommendations in the new financial year, including an update of our strategic plan and constitution.





# SAFER MID CANTERBURY GOVERNANCE & MANAGEMENT STRUCTURE





## IN 2020 WE SERVED...



**PROVIDING SUPPORT AND SERVICES  
ACROSS OUR DISTRICT**

**‘From the Rakaia to the Rangitata, from the Ocean to the Alps’**





# OUR TRUSTEES



**Liz McMillan**  
*Chair of Safe Communities*

Liz was appointed as the Chair of Safe Communities, following her appointment to the Board as Ashburton District Council's representative in September 2017. Liz is the Deputy Mayor of Ashburton and was previously the chairperson of the Methven Community Board. She was chair for six of her nine years on the Community Board.



**Jeanette Tarbotton**

Jeanette has a long history of community involvement in Mid Canterbury and is a representative of the local chapter of Age Concern, which works in the interests of elderly residents. She has also been involved with Federated Farmers, Rural Women New Zealand, and the Ashburton Lions Club.



**Max Cawte**

Max is the managing director of Ashburton Powdercoating and has been contributing his skills and knowledge to Safer Mid Canterbury for more than 10 years, including six as a trustee. He is a long-term member of the Ashburton Lions Club, which includes a period as President.



**Don McLeod**  
*Chair of Trustees*

Don has been a Safer Mid Canterbury Board member for eight years, including several years as the Board Chairperson. He is a former secondary school principal and former Ashburton District Councillor, who has a strong interest in people and the community. He is also a board member for Ashburton Community Alcohol and Drug Service (ACADS), Community House Mid Canterbury, and Neighbourhood Support.



**Michelle Ormsby-Brett**

Michelle recently joined the Safer Mid Canterbury Board and is well known for her work in various community sectors throughout the Mid Canterbury district. She is currently the Hato Hone St John Right Care Advisor Hauora Māori, is a member of the St John Diversity and Inclusion Council and is the South Island Youth Clinical Liaison. Michelle is also the Chair of Hakatere Marae, a position she has held for the past three years. She is passionate about improving whānau outcomes and helping achieve greater equity.

# OUR BOARD COMINGS & GOINGS



John Leadley

After 24 years' service, former Deputy Mayor and Councillor John Leadley stepped down from the Safer Mid Canterbury Board in May 2019.

A supporter of Safer Mid Canterbury since its early days, he says the key to the organisation's success has been its combination of local knowledge and community involvement.

"Some of the best work done by Safer Mid Canterbury has been the hands-on work," John says. "Whether that is by paid employees, or people who became involved in the organisation through a passion for helping people and doing the best for their community."

In 1995, John became the District Council representative on the Safer Community Council Board, just five years after the Safer Community Council model was trialled. In 1990, four Safer Community Councils were formed in Christchurch, Ashburton, Wairoa and Manukau City, to trial the Crime Prevention (SCC) concept in a combination of city, urban and provincial settings. "It was successful in terms of getting local and central governments to work together," John says.

Graffiti and petty crime were the main focus areas in the early days. The link between police and the organisation has always been strong, John says. Often, the deputy chair of the Safer Community Council was the head of policing in the district. Bringing different community group representatives together around a table, enabled honest and frank discussions. "You have a lot of local knowledge

in smaller communities," John says. "The issues at the time (Safer Mid Canterbury was set up) were no greater in Ashburton than anywhere else. The district was chosen to trial the SCC model to get a different perspective from other parts of the country. Like all communities, Ashburton has had its problems over the years, but being proactive is the key to successful intervention."

He points to the successful development of initiatives, such as S.E.E.D.S, Restorative Justice, Mid Canterbury Newcomers' Network, the Multicultural Bite Festival, and the Emergency Relief Trust model, which was rolled out in 2006 across the country. "Another thing that's been important, has been the continuity of staff," John says. "In the last 20 years, we've been very lucky to have only had two Chief Executives and they've both been passionate about the role. That's helped a lot."

John spent 24 years as a District Councillor and 12 years as Deputy Mayor in Mid Canterbury. He still volunteers with the Rotary Club of Ashburton and the Heart Foundation NZ.

"My hope for the future of Safer Mid Canterbury is that it continues in its current role," he says. "The fact the Safer Community Council model exists across the country today, after it was formed from a trial in the early 90s, is a testament to its success."

## Thank You to Our Funders





**Russell Ellis**



**Michelle Ormsby-Brett**

After five years' service, Russell Ellis stepped down from his role on the Safer Mid Canterbury Board earlier this year to relocate to Wellington.

He first joined the Safer Mid Canterbury Board in 2015 as an Ashburton District Council representative. When this role changed, he continued as a private individual member, staying on with the Board for another three years.

"If I had not moved away from Ashburton, I would have liked to have stayed on the Board to contribute to Safer Mid Canterbury," he says.

Russell says the successful development of Safe Communities in Ashburton was a highlight of his time on the Safer Mid Canterbury Board.

"The move into Safe Communities has been really exciting. That whole process went very simply and very easily. It all happened with a lot of support and passion from everyone."

Russell has already moved to Wellington but he still keeps up-to-date with Safer Mid Canterbury. "I hope it continues the good community work it is doing, and I think it deserves a lot more recognition," he says. "In Ashburton, I absolutely loved getting involved in things like Safer Mid Canterbury. They were the things I was really passionate about and enjoyed."

"I wish Safer Mid Canterbury all the best for what they are doing and congratulate them on all the work they've done."

The Safer Mid Canterbury Board is delighted to announce its appointment of well-known Māori representative and community leader, Michelle Ormsby-Brett.

As Chair of Hakatere Marae, and also the Hato Hone St John Right Care Advisor Hauora Māori covering Aotearoa/NZ, Michelle brings a wealth of experience to the position. Her first project has been to examine the services Safer Mid Canterbury offers and what others might be required in the future. She is considering stakeholder and staff engagement, and the need for a good structure to be in place before more services are developed.

"My role on the board is about looking at the broader picture," she says. "Examining the ways that we can improve outcomes for whānau, whether they are social, educational or health. It's about equity within what we do. We need to make sure that what we are delivering is improving outcomes for all whānau."

Michelle is currently in her third year as the Chair of Hakatere Marae but has been involved with the marae for more than 20 years and held various offices within it. She says she is particularly interested in further strengthening Safer Mid Canterbury's relationship with iwi, Māori and its organisational alignment to Te Tiriti o Waitangi.

"Safer Mid Canterbury has always been a very strong community organisation that participates in what's going on in the community. I'm looking forward to being involved and developing those relationships."





*\*Names and photos have been changed to protect the identity of the individuals*

## YOUTH SUPPORT

Support and encouragement, provided through the Safer Mid Canterbury Youth Support Programme, has helped George\* to thrive. He was aged just 15 when he was referred to Youth Justice Services, following a record of offending in the community, and time spent at different schools and locations.

When Youth Justice Worker Brad Raukawa started working with George, he knew that understanding and trust - delivered in a "firm, kind and accepting manner" - would be vital for the future of their relationship. "Standing up in court and responding to the Judge with 'Yes, Your Honour, I believe this young man has what it takes to stop offending,' inspires change in a young person as they see someone believes in them," Brad says.

To help George stop offending and stay busy, a system of support was put in place. Soon, he returned to education, and attended regular gym sessions and boxing classes. He also completed all 50 hours of his community service through a creative and productive work experience.

Adjusting to a schedule and timetable took some time but Brad says, "Consistent communication, and a little motivation, helped to keep George well on track and he exceeded the plan we had set for him."

A highlight for Brad was watching George graduate from the Blue Light leadership camp at Burnham. "I was able to be part of the support crowd on graduation day, which seemed to mean a lot to him. It was amazing to see the joy

and shift in all the young people who attended that day."

Returning back home with extra confidence and new skills, George was ready to complete the rest of the work ordered by the court, including digging holes, moving mulch, gardening and cleaning.

Brad says George has now been discharged from court, having completed all his orders and obtained a certificate from police. "George has now re-engaged with whānau and education, feeling fit and healthy, mentally and emotionally. It's a great outcome."







## NEW SERVICES



### Refugee Settlement Service

The Refugee Settlement Service is a collaboration between Safer Mid Canterbury and the Ministry of Business, Innovation and Employment (MBIE). It has been set up to welcome families who have had to flee their home countries and seek a safe and welcoming place to resettle.

Ashburton, along with Timaru and some centres in the North Island, was chosen for its housing availability, low unemployment and close proximity to refugee communities in Christchurch.

With the global uncertainty surrounding the COVID-19 pandemic, we are unsure exactly when we'll be able to welcome people into our community, but work continues behind the scenes to ensure we are ready and organised for when they do arrive. Mid Canterbury can expect to welcome about 110 new people into the district over a 12-month period. Half of the refugees will be children, accompanied by either both parents, one parent, or grandparents.

When the families arrive, a house will be ready for them and support will be provided through the Refugee Settlement Support Team. These people will provide direct assistance to the refugees, helping them settle into their homes and community.

"Whether refugees settle well is dependent on the community they settle into," says Refugee Settlement support team leader Kathy Harrington-Watt. "This requires acceptance and support. With the help of the Ashburton community, we're hoping our refugees settle well, so they can feel positive about their new home, and begin to integrate into the community."



### Transition Service

The Transition Service team at Safer Mid Canterbury provides practical support to assist rangatahi, aged between 15 and 25, to achieve their goals as they move towards independence, adulthood and wellbeing.

It is understood that young people leaving care, or youth justice residences, are some of the most vulnerable in New Zealand. They are more likely to have complex health needs, experience insufficient housing and need support engaging with education and employment.

On 1 July 2019, amended legislative provisions in the Oranga Tamariki Act 1989, relating to transition support, came into effect. It places a legal requirement on Oranga Tamariki – Ministry for Children to provide a service that supports young people who are leaving care or a youth justice placement.

The Mid Canterbury Transition Service offers valuable opportunities for young people to form relationships with caregivers and other trusted adults. Support is also available to maintain and strengthen whānau, hapā, iwi and family group relationships. During their time with the Service, young people are encouraged to lead decisions about matters affecting them (in collaboration with adult advice). Access is also available to government and community support, and priority is given to encouraging a stable education.



### Lives Worth Living

Lives Worth Living, which was initiated in 2019, is a community funded, suicide prevention and support programme for Mid Canterbury people.

The Lives Worth Living team have worked hard to connect with agencies throughout Mid Canterbury and beyond, since the programme started in September 2019.

These relationships are essential to help achieve the common goal of suicide prevention.

The establishment of post and pre-vention strategies has been a priority, with Connie Quigley specialising in post-vention and Paul (Pup) Chamberlain focusing on the prevention side of this important work.

Since Lives Worth Living began, the team have facilitated the first WAVES eight-week, post-suicide programme, which works with people impacted by suicide. People have also received prevention advice through workshops and talks.

During the COVID-19 lockdown, Lives Worth Living had to explore new ways to connect with an anxious community. This was achieved through webinars, video conferences, newspaper articles and radio interviews.

As part of Lives Worth Living's post suicide strategy, the team are currently exploring new programmes to reach some of the diverse demographics within our community. These programmes will work with grief and learning to understand our journey through loss.

With the help of new resources, prevention work is also taking place and a best practice guide in resilience and empowering our community is being developed.

# OUR SERVICES



## YOUTH SUPPORT

**WHAT WE DO** Safer Mid Canterbury provides a one-on-one support service for young people and their families to target issues that are creating obstacles in young people's lives. This service has been operating in the Ashburton District for 15 years. Youth Support Workers, together with young people, develop an action plan and a timeline for achievement.

**THIS YEAR** Over the past year, we received many referrals, picking up and intensively working with 32 young people.

## COMMUNITY YOUTH PROGRAMME

**WHAT WE DO** The Community Youth programme has been providing young offenders and those at risk of offending with positive alternatives since 2010. Young people entering the youth justice system (generally for lower level offending) are referred to us, so that we can support them to engage in positive activity and ultimately halt their offending.

**THIS YEAR** Staff working in this service have been busy with 14 referrals. This is the same number as last year. Most young people on this programme have successfully made changes to their lives, which is positive for our community.

## SUPERVISION WITH ACTIVITY

**WHAT WE DO** Supervision with Activity has been operating since 2018. This contract is aimed at higher level youth offenders and is an intervention that sits just prior to a residential sentence, or is a mandated intervention for a youth offender leaving a residential environment and returning to the community. It is an intensive service, where staff may spend up to 20 hours per week with an offender, engaging them in positive activity with a view to halting their offending.

**THIS YEAR** Staff working in this service have received referrals for and worked with two young people. The young

people were high volume offenders and we are pleased to report that they have not been charged with further offences, since we started working with them.

## SUPPORTED BAIL

**WHAT WE DO** Supported Bail is another contract area for our organisation that began operating in 2018. This contract is aimed at providing intensive support for young people, who have been charged with an offence and have been bailed back to an address in our district, awaiting sentencing. Our role is to ensure they meet bail conditions and don't reoffend while on bail.

**THIS YEAR** We received one referral for this service in the last 12 months.

## CACTUS

### (Combined Adolescent Challenge Training Unit & Support)

**WHAT WE DO** CACTUS supports young people to discover their inner strengths and their abilities to reach their potential. Activities promote self-esteem, confidence and physical fitness. Each course is followed by an overnight camp to introduce participants to new camping and bush skills, and also to celebrate their achievements throughout the course. A five-day advanced course is also run each summer for those who have excelled in the basic courses.

**THIS YEAR** In the past year, 33 young people have taken part in the basic CACTUS programme and an additional 15 in the CACTUS Advanced programme. This course has remained very popular in the 15 years it has been running.

## S.E.E.D.S

### (Sharing Everyday Experiences and Drawing on Skills)

**WHAT WE DO** Safer Mid Canterbury has been operating the S.E.E.D.S service for 10 years. S.E.E.D.S is a free family wellbeing programme targeting families with pre-schoolers. Families needing support are matched with a trained volunteer, who works in the family's home environment, teaching practical parenting and household skills. Volunteers are trained in techniques to reduce stress and to improve the confidence of young families. Practical skills that are shared include parenting routines, time management, handling stress, child health and well-being, nutrition, menu planning, cooking and baking, budgeting, sewing and garment repairs, housekeeping, and hygiene.

**THIS YEAR** Over the past year, we have received 29 referrals to this service. This service remains busy with referrals coming in from a range of agencies. Our ability to handle the constantly busy workload is only possible due to the significant contribution of our many dedicated volunteers.



# OUR SERVICES CONTINUED

## RESOURCE WORKERS

**WHAT WE DO** Over the past three years, Safer Mid Canterbury has begun employing resource workers to support various projects and deliver short term contracts. We often get asked to carry out a piece of work over the short term, such as supporting a child back into education or providing support around other community interventions. Rather than constantly trying to find staff for short term work at short notice, we now work to create more permanent positions, so we can respond to these requests.

**THIS YEAR** In the last 12 months, we have had additional work from Oranga Tamariki. This has largely involved assisting social workers with activities such as transporting and supporting clients. We have provided 780 hours of direct service support over the last year in fulfilling these contracts.

## SUPERVISED ACCESS

**WHAT WE DO** Safer Mid Canterbury has provided a supervised access service, since 2013, for children who are not in their parents' care. This is part of a contract with Oranga Tamariki. Staff oversee and monitor visits, ensuring appropriate behaviour and child safety. Our most skilled staff work in this area, due to the difficulty and complexity involved in many situations.

**THIS YEAR** This service remains steady with 734 hours of supervised contact carried out.

## COURT CONTACT SERVICE

**WHAT WE DO** Over the past two years, we have been accredited to provide supervised contact services to the court. This is a similar service to Supervised Access, however in this instance, it is carried out under a family court order. Generally, one parent will hold the parenting order with the other parent not able to have contact with



their child/children unless supervised. Our role, once a referral is received, is to carry out an assessment and make recommendations back to the court around the appropriateness of contact taking place and how it can be done. From there, we assist with the contact sessions.

**THIS YEAR** We have delivered 508 hours of supervised contact. Some of this contact has also taken place with Christchurch families. The family court in Christchurch often has large wait lists and approaches us to deliver a service to families in their area, given our court approval to carry out assessments. We make a profit on this work, which we then invest in our local work.

## ATTENDANCE SERVICES

**WHAT WE DO** Safer Mid Canterbury has delivered Attendance Services in the Ashburton District since 2002. This service aims to improve the school attendance of children and young people by working with families, schools, and other groups. Truancy can be due to a range of factors, and our attendance officers assist young people and families to get the support they need.

**THIS YEAR** Over the past year, we received 65 referrals for non-attending students. The young people we worked with were generally referred to us for non-enrolment, unjustified absence from school for more than 20 days, or an attendance level below 80 percent. Referrals were lower in the last year, with no referrals received during lockdown.

## FAMILIES WITHOUT VIOLENCE NETWORK

**WHAT WE DO** The Families Without Violence Network was formed 11 years ago in response to increasing levels of family violence. The Families Without Violence coordinator promotes the prevention and awareness of family violence within the Ashburton District community. We develop resources to help victims and offenders access information





# OUR SERVICES



and assistance. We also run activities and events to promote awareness of family violence and create avenues for support. The Coordinator brings agencies together, to work collectively in reducing family violence in our district.

**THIS YEAR** Safer Mid Canterbury met all contractual outcomes for this network. We coordinated another successful White Ribbon campaign that included our annual quiz night and supporting the White Ribbon Riders, who visited two local primary schools.

## SAFE COMMUNITIES

**WHAT WE DO** Safer Mid Canterbury has been tasked with leading this work in our community. Safe Communities is an all of community approach to developing a plan for the district, that aims to reduce injury and enhance safety, across a range of areas within our community. Thirty nine districts in New Zealand have obtained Safe Communities accreditation under the Safe Communities Federation of New Zealand. All have reported an increase in interventions and activities, an increase in external funding and improved safety within their communities.

**THIS YEAR** The past year was our first full year of carrying out our work plan, after successfully receiving accreditation as a Safe Community at the end of the previous year. Over the year, we continued to bring together the 27 organisations and agencies from across the district to work on the Safe Communities Business Plan. These agencies and organisations signed a charter committing themselves to work collectively toward achieving the goals outlined in the plan. Key areas of work over the past year have been working on our falls within the elderly project, a Citizens' Advice Bureau, and planning for a community vehicle trust.

## PROJECT TURNAROUND ASHBURTON ADULT RESTORATIVE JUSTICE SERVICE

**WHAT WE DO** Safer Mid Canterbury has delivered Restorative Justice Services in the Ashburton District Court since this

initiative was first established 22 years ago. When a person appears in court charged with an offence, the Judge may refer them to the Restorative Justice service post sentence, if they have pleaded guilty to the offence they are charged with. The process involves a pre-conference with the offender and victim, before a conference between both parties, where the harm is addressed and various plans and actions are agreed upon. A detailed report then goes back to the Judge to be considered when the offender is sentenced. Restorative Justice plans address reparation, penalty, treatment, and education.

**THIS YEAR** Over the past year, we carried out 91 pre conferences and 16 full conferences for standard offending, as well as 64 pre conferences and 10 full conferences for family violence offences. In the later part of the year, the Timaru provider pulled out of the Timaru Court, so we were asked to cover this court in the interim. Due to COVID 19, not a lot happened in the early part of 2020, however once the lockdown ended, a lot of referrals came through. The work in Timaru is able to be run at a profit, allowing us to use these increased funds for our work in Mid Canterbury.

## CHILDREN'S PROGRAMME

**WHAT WE DO** Safer Mid Canterbury runs the Children's Programme over the Christmas school holidays. This programme focuses on working with at-risk children aged 5 to 10 years. The programme is module-based and covers specific topics such as bullying, personal safety, fear, depression, friendship, and life skills. The programme delivery is age-specific, so children are arranged into their peer groups when attending.

**THIS YEAR** Twenty seven children were referred to us. The referrals generally came from organisations who were working with their families. We often support the younger siblings of older children who are engaged with other services.

## ROCK ON (Reduce Our Community Kids Offending Now)

**WHAT WE DO** Safer Mid Canterbury introduced the ROCK ON initiative in 2015. ROCK ON is an inter-agency, community-funded initiative which identifies and targets young people with significant school attendance issues. The aim is to reduce youth offending rates in our local community.

**THIS YEAR** In the last 12 months, we have worked intensively with 10 young people (and their families), putting quality supports in place to encourage them back into regular education.





# OUR SERVICES CONTINUED

## COMMUNITY SERVICE SUPPORT

**WHAT WE DO** Safer Mid Canterbury works in close partnership with a number of smaller trusts operating in our district. The support we provide generally involves the employment and day-to-day oversight of coordinators of various projects in our community. We see this as a great way to reduce overheads and workloads for small volunteer trusts. Managing employees can be time-consuming for small organisations and can involve the creation of processes and policies; health and safety protocols; day to day monitoring; and reviews.

**THIS YEAR** In the last year, we have worked with a range of organisations providing support in various ways. Agencies have included Hype Youth Health Centre, Neighbourhood Support Ashburton District, Hakatere Multi Cultural Council, The Rural Support Trust, and Wellbeing Opuke.

## LIVES WORTH LIVING

**WHAT WE DO** Lives Worth Living was developed by Safer Mid Canterbury in 2019 to address concerns around suicide and its ongoing impact on the Mid Canterbury community. Lives Worth Living is a community-funded project, employing two people in joint roles to support suicide prevention and to provide support in the event of a death by suicide.

**THIS YEAR** This project has got underway, starting with the recruitment of two new staff. They have been trained in delivering both parent and youth programmes with implementation starting in these areas. Other activities have included training individuals in identifying when mental health assistance is needed and how to get it; community presentations on the five ways to wellbeing; and the production of local resources. In the first year of this initiative, we have provided education and programmes to more than 400 individuals.



## TRANSITION SERVICE

**WHAT WE DO** This was a new contract for Safer Mid Canterbury, starting on 1 January 2020. This new service is contracted to community providers across the country, with the aim of supporting young people who are, or have been at any point after the age of 15, in the care of the State. The concept involves assisting these young people into adulthood and everything this entails. The young person is able to gain a high level of support up to the age of 21 and has the ability to come back for assistance up to the age of 25.

**THIS YEAR** We started receiving referrals from February of this year. However, starting a new service as we went into lockdown proved somewhat difficult. As we came out of lockdown, seven referrals came in and we were able to start engagement with all of the young people before the end of the financial year.

## REFUGEE SETTLEMENT SUPPORT

**WHAT WE DO** Over the past year, Safer Mid Canterbury won a tender to deliver the Refugee Settlement Support Service, which provides intensive support to new refugees in their first 12 months of settlement in a new area. It covers supporting them in every aspect of settling in, from housing and registering with a GP to school enrolments and social engagement.

**THIS YEAR** This service and how it operates was to be developed locally. Funding was provided some months prior to the arrival of refugees, so staff could be brought on board, training could take place, and systems and processes could be put in place. We successfully employed a team leader to lead this work and were in the process of employing four additional staff but didn't complete the recruitment process due to COVID-19. Our Team Leader has spent a significant amount of time developing all the systems and processes for the service, so we are all ready to go. Unfortunately, as everyone will be aware, our first scheduled arrival of refugee families did not take place.



*\*Names and photos have been changed to protect the identity of the individuals*

## DRIVING TO SUCCESS

Passing her full drivers' licence has helped Priya\* become more involved in the Mid Canterbury community she now calls home.

The young mum has discovered her own independence by getting out and about, taking her children to and from school, and volunteering with local organisations.

Any rural isolation she first felt when she arrived in Mid Canterbury, is now behind her, thanks to the Rural Driver Licensing Scheme. The scheme, a partnership between Safer Mid Canterbury and the Mid Canterbury Rural Support Trust, provides free support, tuition and subsidised driving tests to newcomer/migrant women living in rural parts of the district.

Participants receive 18 hours of tuition across nine lessons at the Ashburton Learning Centre, where they study the road code and take online tests to prepare them for sitting their learners' driving licence. Following that, they are matched with a trained volunteer driving mentor and attend two lessons a week until they are ready for their restricted licence test. They also receive two lessons with a professional driving instructor to ensure they are driving to a high standard before sitting the practical test. The test fees and tuition are subsidised by the programme. Because many of the women have young children, there are also volunteer child minders and a volunteer who is available to drive the participants into town if transport is a barrier.

Priya says the support she received from her mentor made

the process of attaining her restricted licence possible. She then paid to attend a defensive driving course and went on to pass her full licence. "I have gained so much confidence," she says. "Now I have my licence, I am more independent, and I am able to travel to wherever I need to go. I would encourage other women to join the Rural Driver Licensing Scheme."

The scheme is made possible through funding from The Lotteries Commission, Advance Ashburton, The Lion Foundation, Ashburton District Council, The Ashburton Licensing Trust, COGs, The Community Trust Mid & South Canterbury, Ashburton Road Safety Council, Four Winds Foundation and the Mid Canterbury Rural Support Trust.





# OUR PEOPLE



**Kevin Clifford**

Kevin has been the General Manager of Safer Mid Canterbury for 14 years. His favourite part of his job is working with people who are dedicated to helping others, and the enjoyment of making a difference in people's lives. Kevin is also involved with a number of other community boards and trusts, and is an active community volunteer. In his spare time, Kevin enjoys spending time with his family.



**Toni Sowman**

Toni runs the Restorative Justice programme. She has also previously worked in an Attendance Services role. Her passion for helping people in need is complemented by her background with NZ Police. In her spare time, Toni loves spending time with family, playing hockey, pounding the pavement, and buying shoes.



**Anna Arrowsmith**

Anna is the Families Without Violence Coordinator. Her qualifications and background are in Psychology and Counselling. Born and bred in Ashburton, Anna enjoys being a part of our close community and all that it has to offer. In her spare time, she enjoys reading and being with her family and friends.



**Jenny Rae**

Jenny is a Senior Youth Worker with Safer Mid Canterbury. Jenny has been with Safer Mid Canterbury for eight years, previously as an Attendance Officer. Jenny loves the outdoors and in the weekends can be found hiking or spending time with her children.



**Marie McAnulty**

Marie has been the S.E.E.D.S Coordinator since 2014. Originally from Masterton, she managed Supergrans Wairarapa. Marie is involved with a number of clubs in Ashburton. She enjoys travelling overseas, exploring the South Island and sport (and is still a Hurricanes supporter).



**Maddie Reed**

Maddie is our Children's Programme Coordinator, working with children aged 5 – 12 years for three weeks during the summer school holidays. Maddie has previous experience working with children at an after school programme, and started her Bachelor of Nursing studies in 2019. In her spare time she enjoys skiing, playing competitive netball, fitness training and nutrition.



# OUR PEOPLE CONTINUED



**Struan Duthie**

Struan started working at Safer Mid Canterbury as an Attendance Officer in September 2018. He has worked as a counsellor for more than 30 years and an Anglican Priest for nearly 50.

Struan maintains a private counselling practice in the afternoons. His interests range from travelling, camping and tramping to reading and writing. He loves debating and discussing the insights he has gained working with people, and plans to eventually put these into a book.



**Wendy Hewitt**

Wendy Hewitt is the Coordinator for the Rural Driver Licensing Scheme. She has a strong background in the dairy industry as a dairy farmer and in the agri sales sector. She also provides mentoring/support for young agricultural students. In her spare time, Wendy enjoys gardening and spending time with her family.



**Lesley Symington**

Lesley is the Safe Communities Coordinator. The Safe Communities project aims to address safety issues for the District (e.g. falls in older people) by agencies pooling their skills and resources to devise solutions. Lesley has a background in local government community services and enjoys developing programmes and initiatives to help people. In her spare time, she enjoys walks with her dog, wine, antiques, reading and travel.



**Tayla Wright**

Tayla is a Children's Programme Coordinator working with children aged 5- 12yrs during the summer holidays. She has volunteered with the CACTUS programme for six years as a peer support leader. She was runner up in the Canterbury Youth Awards and is a recipient of the TrustPower Community Awards Youth Spirit Award for her volunteer work in Ashburton. Tayla enjoys supporting young people and loves the outdoors including hiking, camping, and swimming.



**Bronnie Booth-McKenna**

Bronnie is one of our Restorative Justice Facilitators. She has been involved in all sorts of people-based roles, from being a teacher aide and advocate for mental health, to a sports coach and health and safety officer. In her spare time she is a Mum, wife, a cattery owner and an avid sideline supporter of her children's sports and hobbies.



**Sheree Kershaw**

Sheree has been the Coordinator of the HYPE Youth Health Centre since November 2017. She has a background in teaching, psychology and mental health. Sheree is passionate about helping youth access health and other community services they need and supporting them on their road to wellbeing. Her interests include spending time with her family, walking and enjoying the outdoors.





## OUR PEOPLE CONTINUED



**Brad Raukawa**

Brad is the Safer Mid Canterbury Youth Justice Worker. He has spent the past 13 years doing youth support work in a variety of ways including supporting high risk youth, and working in church groups, sporting clubs, and schools. He has a passion for helping young people achieve goals that will direct their lives in a positive and empowering way. He and his wife have three children and outside of work, Brad enjoys spending time outdoors, hunting, tramping, attending his local church, and growing food.



**Adi Avnit**

Adi has been the coordinator of the Mid Canterbury Newcomers Network since October 2017. As a migrant and newcomer to Ashburton himself (he is originally from Israel), Adi is keen on helping other newcomers with information, building connections, and learning about multi-cultural activities in the Ashburton District. His interests include technology (he used to be a software developer), science, and social activities with friends.



**Rae Magson**

Rae is the Minute Secretary for Safer Mid Canterbury. This is a role that Rae fulfils for a range of organisations and boards around Ashburton.



**Keri Kuru**

Keri is the Safer Mid Canterbury CACTUS Coordinator. CACTUS is an adventure-based programme for 10-14 year olds.

Keri enjoys spending time with her whānau and friends. She is also a keen traveller, gym-goer and outdoor adventurer. Keri is passionate about seeing young people achieve, and enjoys the challenge of her role.



**Christine Richards**

Christine is the Neighbourhood Support Coordinator at Safer Mid Canterbury, encouraging local communities to stay safe and support each other. She has lived in Ashburton all her life, has a background in social work and is passionate about working in the community. Her interests include swimming, line-dancing, photography, family history, and travel.



**Mary Bailey**

Mary is our Administration Officer and has been with Safer Mid Canterbury for six years. Her duties include data entry for Neighbourhood Support and Restorative Justice – as well as anything else that pops up in the meantime! Mary is also our Health and Safety Officer. Her hobbies include reading and baking.

# OUR PEOPLE CONTINUED



**Kim Hamill**

Safer Mid Canterbury contracts Nimba to look after our day to day finances, payroll and reporting. This provides us with the security of knowing we have Kim and her team looking after our financial comings and goings.



**Connie Quigley**

Connie has been at Safer Mid Canterbury since September 2019, working as one of two Lives Worth Living coordinators. Connie was born in Ireland and moved to New Zealand with her family in 2012. She has worked as a mental health clinician for more than 26 years, both in management and clinical roles in primary and secondary services. Connie enjoys the outdoors and in her spare time, loves spending time with her family.



**Kathy Harrington-Watt**

Kathy Harrington-Watt joined Safer Mid Canterbury in February this year, as team leader of the Refugee Settlement Support Service. This is a new service for Safer Mid Canterbury and Ashburton. Kathy is a registered Social Worker with experience in Child and Family Mental Health. She recently achieved her doctorate in Anthropology, where she did extensive research involving migrant communities in Christchurch and overseas. In her spare time, she enjoys family time, photography, fishing and exploring Mid Canterbury's great outdoors.



**Tania King**

Tania is a Resource Worker at Safer Mid Canterbury and a SEEDS Volunteer. Tania enjoys reading, cooking and spending time with family.



**Di Cleverley**

Di has worked for Safer Communities Timaru as dual co-ordinator for the last 10 years. When Safer Mid Canterbury took over the South Canterbury restorative justice contract in early 2020, Di took on the reporting and spreadsheet management required for the Ministry of Justice.

She enjoys spending time with her grandchildren, working in her garden, and being involved in her many music commitments, which include community choirs and organising Christmas on the Bay.



**Pup Chamberlain**

Pup has been at Safer Mid Canterbury since September 2019, working as one of two Lives Worth Living coordinators. He has had previous experience in health and education and spent many years as a Police Officer, mostly in the Mid Canterbury region.

With a degree in Adult Education, Pup enjoys working with adults and young people, supporting them to enjoy fulfilled lives.

When not at work, Pup likes spending time with his family, fishing and watching his pacers.





● White Ribbon Quiz Night



● Shirley Pre O'Donnell



● Local school children with the White Ribbon Riders



● Shonal & Mandy



● CACTUS group at Hinewai Reserve



● Signing of the Mid Canterbury Suicide Prevention Charter



● Ramandeep



## Performance Report 2020

Ashburton Safer Community Council Trust Board  
For the year ended 30 June 2020

Prepared by Nimba



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## Entity Information

### Ashburton Safer Community Council Trust Board For the year ended 30 June 2020

#### Legal Name of Entity

Ashburton Safer Community Council Trust Board

#### Entity Type and Legal Basis

Ashburton Safer Community Council Trust Board was incorporated as a charitable trust under the Charitable Trusts Act 1957.

#### Registration Number

Incorporated Charitable Trust No: 606871

Charities Commission No: CC22733

#### Entity's Purpose or Mission

We provide a variety of free and confidential services for the Ashburton community. The organisations focus is upon improving the safety of the local community with a diverse range of services available to young people and their families of all ages.

Keeping families safe by enabling them to engage with their community is a priority for The Ashburton Safer Community Council Trust Board. We endeavour to assist the community in creating healthy, strong and well supported young people and families.

The organisations direction is guided by the principle that; "a sustainable safer community will only be achieved through providing services and programmes that support and strengthen individuals and families, enabling them to make good choices and through providing positive opportunities and pathways for them to choose".

#### Entity Structure

The Ashburton Safer Community Council Trust Board (the Board) governs the organisation. The Board is comprised of approximately 20 representatives at any one time, appointed in accordance with the Trust Deed.

Board members are people in positions of community responsibility, from within the Ashburton District. The Board sets the organisation's strategic direction and ensures agencies share information and work together on partnered solutions. The organisation is governed by a Trust Board appointed from the members.

Further to the Board are five elected Trustees, elected by the main Board. The Trustees meet monthly to handle the approval of Financial reports and oversee the General Manager.

The organisation employs a full-time General Manager, who reports to both the full Board and Trustees.

The Trustees Chair, who is always Chair of the full Board, oversees the General Manager.

#### Main Sources of Entity's Cash and Resources

Ashburton Safer Community Council Trust Board retains surplus funds in bank and short term deposit accounts.

#### Main Methods Used by Entity to Raise Funds

Ashburton Safer Community Council Trust Board receives most of its funding from local and national government agencies specifically aimed at providing services within the Trust's core object areas.

#### Entity's Reliance on Volunteers and Donated Goods or Services

The Trust Board relies on volunteered time for its oversight role.



**Physical Address**

44 Cass Street, Ashburton, 7700

**Postal Address**

44 Cass Street, Ashburton, 7700



## Approval of Financial Report

### Ashburton Safer Community Council Trust Board For the year ended 30 June 2020

The Trustees are pleased to present the approved financial report including the historical financial statements of Ashburton Safer Community Council Trust Board for year ended 30 June 2020.

APPROVED



Trustee

Date 2/9/20



Trustee

Date 2/9/2020





## Statement of Service Performance

### Ashburton Safer Community Council Trust Board For the year ended 30 June 2020

#### Description of Entity's Outcomes

The Ashburton Safer Community Council Trust Board Strategic Plan is centered on four key outcomes - A safer, stronger community; working together; strong and healthy families; and pathways for young people. These outcomes are aligned with our mission to reduce and prevent crime in the community and its impact on the Ashburton District - together we're safer.

#### Description and Quantification of the Entity's Outputs

Measure	Programmes	Annual Measures - 2020
<b>A Safer, Stronger Community</b>		
<b>Reduce crime and antisocial behaviour in our community</b>	Neighbourhood Support	4,931 households involved
	Turnaround Ashburton and Timaru	106 referrals, 173 conferences
	ROCK ON	10 referrals
	Families without Violence	14 initiatives run
<b>Provide a welcoming environment for newcomers to Mid Canterbury</b>	Mid Canterbury Newcomers Network	60 groups and activities run. 30 individuals supported one on one
<b>Working Together</b>		
<b>Add value by collaborating with other local agencies</b>	Safe Communities	27 organisations on working party
	Rural Support Trust Migrant Driving Programme	25 Individuals supported
<b>Support families to be safe, strong and successful</b>	SEEDS Programme	29 referrals
	Supervised Access	566 hours Access
	Resource Work	780 hours support
	Childrens Team	2 referrals
	Court Contact	572 hours contact

<b>Coordinate agency interventions to improve outcomes for families</b>		
<b>Improve outcomes for our youth by supporting them to be confident, healthy and safe.</b>	Children's Programme	27 referrals
	Hype Youth Health Centre	1,683 client interactions
	Lives Worth Living	16 Groups & 300 Participants
	Youth Support	30 referrals



	Youth Development Programme	37 referrals
	CACTUS	48 places used
	Transition Service	7 referrals
<b>Reduce youth offending levels</b>	Youth Justice (Fresh Start)	17 referrals
	Attendance Services	78 referrals
	Supported Bail	1 referral this year



## Statement of Financial Performance

### Ashburton Safer Community Council Trust Board For the year ended 30 June 2020

'How was it funded?' and 'What did it cost?'

	NOTES	2020	2019
<b>Revenue</b>			
Donations, fundraising and other similar revenue	1	37,395	12,057
Revenue from providing goods or services	1	1,229,033	940,603
Interest, dividends and other investment revenue	1	8,594	7,267
Other revenue	1	131,450	108,696
<b>Total Revenue</b>		<b>1,406,472</b>	<b>1,068,624</b>
<b>Expenses</b>			
Volunteer and employee related costs	2	764,019	633,713
Costs related to providing goods or service	2	514,862	422,757
Other expenses	2	41,262	43,503
<b>Total Expenses</b>		<b>1,320,143</b>	<b>1,099,972</b>
<b>Surplus/(Deficit) for the Year</b>		<b>86,329</b>	<b>(31,349)</b>

This statement is to be read in conjunction with the Notes to the Performance Report and the Independent Auditor's Report.



# Statement of Financial Position

## Ashburton Safer Community Council Trust Board As at 30 June 2020

'What the entity owns?' and 'What the entity owes?'

	NOTES	30 JUN 2020	30 JUN 2019
<b>Assets</b>			
<b>Current Assets</b>			
Bank accounts and cash	3	650,337	300,603
Debtors and prepayments	3	58,407	72,781
Other Current Assets	3	299	74,334
<b>Total Current Assets</b>		<b>709,044</b>	<b>447,719</b>
<b>Non-Current Assets</b>			
Property, Plant and Equipment	5	102,201	82,359
Investments	3	76,436	-
<b>Total Non-Current Assets</b>		<b>178,636</b>	<b>82,359</b>
<b>Total Assets</b>		<b>887,680</b>	<b>530,078</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Creditors and accrued expenses	4	318,618	129,610
Employee costs payable	4	123,686	38,671
Other current liabilities	4	450	3,200
<b>Total Current Liabilities</b>		<b>442,754</b>	<b>171,481</b>
<b>Total Liabilities</b>		<b>442,754</b>	<b>171,481</b>
<b>Total Assets less Total Liabilities (Net Assets)</b>		<b>444,926</b>	<b>358,597</b>
<b>Accumulated Funds</b>			
Accumulated surpluses	6	423,978	337,649
Reserves	7	20,948	20,948
<b>Total Accumulated Funds</b>		<b>444,926</b>	<b>358,597</b>

This statement is to be read in conjunction with the Notes to the Performance Report and the Independent Auditor's Report.





## Statement of Cash Flows

### Ashburton Safer Community Council Trust Board For the year ended 30 June 2020

'How the entity has received and used cash'

	2020	2019
<b>Cash Flows from Operating Activities</b>		
Donations, fundraising and other similar receipts	16,395	17,317
Receipts from providing goods or services	1,429,835	1,073,437
Interest, dividends and other investment receipts	8,682	4,639
Cash receipts from other operating activities	13,050	(59,257)
GST	(8,477)	(9,824)
Payments to suppliers and employees	(1,133,116)	(923,262)
<b>Total Cash Flows from Operating Activities</b>	<b>326,371</b>	<b>103,049</b>
<b>Cash Flows from Investing and Financing Activities</b>		
Receipts from sale of property, plant and equipment	-	174
Receipts from sale of investments	-	54,045
Payments to acquire property, plant and equipment	(41,394)	(15,555)
Cash Flows from Other Investing and Financing Activities	64,758	(14,055)
<b>Total Cash Flows from Investing and Financing Activities</b>	<b>23,364</b>	<b>24,610</b>
<b>Net Increase/ (Decrease) in Cash</b>	<b>349,734</b>	<b>127,658</b>
<b>Cash Balances</b>		
Cash and cash equivalents at beginning of period	300,703	173,045
Cash and cash equivalents at end of period	650,437	300,703
Net change in cash for period	349,734	127,658

This statement is to be read in conjunction with the Notes to the Performance Report and the Independent Auditor's Report.



## Statement of Accounting Policies

### Ashburton Safer Community Council Trust Board For the year ended 30 June 2020

#### Basis of Preparation

The entity has elected to apply PBE SFR-A (NFP) Public Benefit Entity Simple Format Reporting - Accrual (Not-For-Profit) on the basis that it does not have public accountability and has total annual expenses equal to or less than \$2,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future.

#### Goods and Services Tax (GST)

The entity is registered for GST. All amounts are stated exclusive of goods and services tax (GST) except for accounts payable and accounts receivable which are stated inclusive of GST.

#### Income Tax

Ashburton Safer Community Council Trust Board is wholly exempt from New Zealand income tax having fully complied with all statutory conditions for these exemptions.

#### Changes in Accounting Policies

There have been no changes in accounting policies. Policies have been applied on a consistent basis with those of the previous reporting period.

#### Bank and Cash

Bank accounts and cash in the Statement of Cash Flows comprise cash balances and bank balances with original maturities of 90 days or less.

#### Fundraising and Grants

Fundraising and Grant income is accounted for depending on whether or not it has a "use or return" condition attached. Where no use or return conditions are attached, the revenue is recorded as income when the cash is received. Where income includes a use or return condition, it is initially recorded as a liability on receipt. The income is then subsequently recognised within the Statement of Financial performance as the performance conditions are met.

#### Property, Plant & Equipment

Property, plant & equipment are shown at cost or valuation less any accumulated depreciation and impairment losses.

#### Depreciation

Depreciation is provided on a straight-line basis on all property, plant and equipment, at rates that will write off the cost of the assets to their estimated residual values over their useful lives.

The depreciation rates and useful lives associated with major classes of assets have been estimated as follows:

Computers & Equipment	5 to 8 years	10% to 67% DV
Furniture & Fittings	4 to 15 years	10% to 20% DV
Buildings	2 to 15 years	3% to 8.5% DV
Motor Vehicles	4 to 15 years	25% to 50% DV



# Notes to the Performance Report

## Ashburton Safer Community Council Trust Board For the year ended 30 June 2020

	2020	2019
<b>1. Analysis of Revenue</b>		
<b>Donations, fundraising and other similar revenue</b>		
Donations Received - Families Without Violence	3,987	8,185
Donations Received	12,408	3,385
Mayfield County Lions	21,000	-
Rotary Club of Ashburton	-	487
<b>Total Donations, fundraising and other similar revenue</b>	<b>37,395</b>	<b>12,057</b>
<b>Revenue from providing goods or services</b>		
Department of Courts - Supervised Contact	38,949	15,570
Public Trust	-	3,539
Safer MC Vehicle Mileage Income	42,183	78,614
Rental Income - Heat Pump	1,094	1,094
Accident Compensation Corporation	15,000	7,500
Advance Ashburton	7,840	5,730
Ashburton District Council Grants	211,806	214,988
Ashburton District Neighbourhood Support	27,013	32,456
Ashburton Youth Health Trust	35,927	26,537
Base Youth Centre	3,310	4,776
Community Trust Mid Sth Canty	30,000	8,122
Laura Fergusson Trust	332	-
Lion Foundation	16,800	-
Mackenzie Charitable Foundation	24,000	-
Mid Canty Newcomers Network	36,005	24,290
Ministry of Education	-	12,588
Ministry of Children, Oranga Tamariki	303,577	252,997
Ministry of Children, Oranga Tamariki Fees for Service	24,881	20,774
Ministry of Business, Innovation and Employment	60,043	-
MOJ Restorative Justice	154,898	94,079
Ministry of Social Development	5,000	-
N.Z. Lottery Board	60,000	60,000
Pegasus Health (Charitable) Ltd	15,000	-
Recovered Vehicle Mileage Income Restorative Justice (NO GST)	796	-
Recovered Vehicle Mileage Income Supervised Access	18,982	-
Rural Support Trust	28,938	28,308
Sundry Income - FWV	-	7,327
Te Ora Hou Otautahi	29,149	27,804
Trevor Wilson Charitable Trust	24,000	-
Youth Institute Ashburton	13,510	13,510
<b>Total Revenue from providing goods or services</b>	<b>1,229,033</b>	<b>940,603</b>



	2020	2019
<b>Interest, dividends and other investment revenue</b>		
Interest Received	8,594	7,267
<b>Total Interest, dividends and other investment revenue</b>	<b>8,594</b>	<b>7,267</b>

**Other revenue**

Gain on Disposal of Assets	-	50
Overheads Recovered	125,102	108,042
Sundry Income	6,348	604
<b>Total Other revenue</b>	<b>131,450</b>	<b>108,696</b>

2020 2019

**2. Analysis of Expenses****Volunteer and employee related costs**

KiwiSaver Employer Contribution	-	16,344
Training Workshop Delivery (LWL)	1,863	-
Travel & Conference	3,119	2,818
Wages, Salaries + KiwiSaver	759,036	614,551
<b>Total Volunteer and employee related costs</b>	<b>764,019</b>	<b>633,713</b>

**Costs related to providing goods or services**

Accident Compensation Levies Paid	1,629	1,219
Accountancy Fees	375	188
Advertising	21,515	5,543
Bank Charges	250	230
Cleaning & Laundry	1,800	197
Client Discretionary Fund - Seeds	-	83
Client Expenses - Transition Emergency Fund	1,209	-
Client Expenses - YHC	26	79
Client Expenses - YJ	2,299	2,839
Client Expenses - YS	1,881	101
Computer Expenses	13,919	4,947
Consumables	4,550	6,498
Contractors and Consultancy	57,339	15,295
Donations Made	-	350
Entertainment	893	1,388
General Expenses	10	200
Insurance	12,162	8,098
Lease Vehicle Expense	8,174	9,005
Motor Vehicle Expenses	26,329	28,675
Office Equipment & Plant < \$1000	6,353	897
Personal Vehicle Mileage Reimbursed	1,541	-
Plant & Equipment Hire	98	2,076
Postage, Printing & Stationery	21,416	17,737
Project Costs	19,075	34,092
Project Resources	2,865	2,810
Recoverable Vehicle Mileage Expenses	16,266	-





	2020	2019
Rent	36,121	28,873
Repairs & Maintenance	4,206	295
Rural Driving Programme Licencing	3,651	3,615
Safer MC Vehicle Mileage Expense	32,168	62,786
Security	7,187	6,437
Share of Overheads	125,102	108,042
Staff Expenses	1,993	2,929
Subscriptions	3,295	2,817
Supervision	8,008	6,910
Telephone, Tolls & Internet	15,544	15,530
Training & Resources	9,846	6,393
Venue Hire	4,558	1,814
Volunteer Expenses	1,712	489
Nimba Ltd	39,495	33,282
<b>Total Costs related to providing goods or services</b>	<b>514,862</b>	<b>422,757</b>
<b>Other expenses</b>		
Auditor	5,500	5,520
Depreciation	35,762	36,798
Loss on Sale of Fixed Assets	-	1,185
<b>Total Other expenses</b>	<b>41,262</b>	<b>43,503</b>

	2020	2019
<b>3. Analysis of Assets</b>		
<b>Bank accounts and cash</b>		
Base Petty Cash	-	61
Heartland Capex Account	44,152	43,523
Westpac Debit Card Account	3,913	3,671
Heartland Cheque Account	554,448	230,197
Petty Cash	208	-
Main Petty Cash Account	178	95
Prezzy Card	538	538
Westpac Restorative Justice	450	3,200
Westpac Transactional Account	46,098	19,190
Youth Health Centre Petty Cash	150	54
Youth Justice Petty Cash	204	74
<b>Total Bank accounts and cash</b>	<b>650,337</b>	<b>300,603</b>
<b>Debtors and prepayments</b>		
Accounts Receivable (Xero)	45,370	68,386
Prepayments	13,037	4,395
<b>Total Debtors and prepayments</b>	<b>58,407</b>	<b>72,781</b>
<b>Other current assets</b>		
Westpac Term Deposit 0001	-	50,918
Westpac Term Deposit 0002	-	23,028



	2020	2019
Interest Accrued	299	388
<b>Total Other current assets</b>	<b>299</b>	<b>74,334</b>
<b>Investments</b>		
Westpac TDP 001	52,632	-
Westpac TDP 002	23,803	-
<b>Total Investments</b>	<b>76,436</b>	<b>-</b>

	2020	2019
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#### 4. Analysis of Liabilities

<b>Creditors and accrued expenses</b>		
Accounts Payable (Xero)	80,245	41,225
GST	17,104	10,024
Income in Advance Less Income Accrued	221,270	78,361
<b>Total Creditors and accrued expenses</b>	<b>318,618</b>	<b>129,610</b>
<b>Employee costs payable</b>		
MSD Wage Subsidy	67,092	-
PAYE Payable	-	5,926
Provision for Holiday Pay	50,460	32,744
Wages Accrued	6,134	-
<b>Total Employee costs payable</b>	<b>123,686</b>	<b>38,671</b>
<b>Other current liabilities</b>		
Reparation Contra Account	450	3,200
Rounding	-	-
<b>Total Other current liabilities</b>	<b>450</b>	<b>3,200</b>

	2020	2019
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#### 5. Property, Plant and Equipment

<b>Buildings</b>		
Buildings at cost	6,048	6,048
Accumulated depreciation - buildings	(2,795)	(2,606)
<b>Total Buildings</b>	<b>3,253</b>	<b>3,442</b>
<b>Motor Vehicles</b>		
Vehicles owned	142,353	106,919
Accumulated depreciation - vehicles owned	(93,885)	(78,269)
<b>Total Motor Vehicles</b>	<b>48,469</b>	<b>28,650</b>
<b>Furniture and Fittings</b>		
Furniture and fittings owned	28,575	23,651
Accumulated depreciation - furniture and fittings owned	(14,749)	(11,973)
<b>Total Furniture and Fittings</b>	<b>13,827</b>	<b>11,678</b>
<b>Other Fixed Assets</b>		
Owned fixed assets	105,237	89,993



	2020	2019
Accumulated depreciation - fixed assets owned	(68,585)	(51,403)
<b>Total Other Fixed Assets</b>	<b>36,652</b>	<b>38,589</b>
<b>Total Property, Plant and Equipment</b>	<b>102,201</b>	<b>82,359</b>

Two of the new vehicles are financed and secured by Heartland bank.

	2020	2019
<b>6. Accumulated Funds</b>		
<b>Accumulated Funds</b>		
Opening Balance	358,597	389,945
Accumulated surpluses or (deficits)	86,329	(31,349)
<b>Total Accumulated Funds</b>	<b>444,926</b>	<b>358,597</b>
<b>Total Accumulated Funds</b>	<b>444,926</b>	<b>358,597</b>

## 7. Breakdown of Reserves

<b>Reserves</b>		
Capital Gain on Sale of Investments	20,948	20,948
<b>Total Reserves</b>	<b>20,948</b>	<b>20,948</b>

## 8. Commitments

<b>Commitments to lease or rent assets</b>	Current	Non Current
Ashburton - Community House Rental Agreement Expires on the 14th March 2021 \$2945 per month	\$26,512	\$0.00
Timaru - Rental Agreement Expires on the 30 June 2021 \$299 per month	\$3,584	\$0.00
Holden Spark Vehicle MQA651 Lease expires on 13 January 2023 \$296 per month	\$3,552	\$5,477
Holden Spark Vehicle LCD 530 Lease expires on the 22 December 2020 \$276 per month	\$1,658	\$0.00
Heartland Technology Photocopier MPC3504 & MP201 - Expires November 22 \$382 per month	\$4,584	\$6,494
Heartland Technology Photopier ES5473 Expires July 23 \$95 per month	\$1140	\$2,375
Heartland Technology Photocopier ES5462 Month by month \$55 per month	\$55	\$0.00

## 9. Related Parties

There were no transactions involving related parties during the financial year ending 30 June 2020 or for the year ending 30 June 2019.

## 10. Events After the Balance Date

There are no significant events since balance date to affect the results showing in these financial statements.



## 11. Ability to Continue Operating

The impact of Covid-19 has not been measured or recorded in these financial statements.

The Trust has a strong net asset position. The Trust has sufficient resources in the form of Term Deposits to cover expenses for the period ending 30 June 2021 in the event of a lack of support from funders.

The entity will continue to operate for the foreseeable future.





## INDEPENDENT AUDITOR'S REPORT

To the Members of Ashburton Safer Community Council Trust Board

### Report on the Audit of the Performance Report

#### Opinion

We have audited the performance report of Ashburton Safer Community Council Trust Board, which comprises the statement of financial position, and entity information as at 30 June 2020, and the statement of financial performance, statement of cash flows, and statement of service performance for the year then ended, and notes to the performance report, including a summary of significant accounting policies.

In our opinion,

- a) The reported outcomes and outputs, and quantification of the outputs to the extent practicable, in the statement of service performance are suitable.
- b) The performance report presents fairly, in all material respects:
  - The entity information as at 30 June 2020;
  - The statement of service performance for the year then ended; and
  - The financial position of Ashburton Safer Community Council Trust Board as at 30 June 2020, and its financial performance and cash flows for the year then ended

in accordance with Public Benefit Entity Simple Reporting – Accrual (Not-for-profit) issued by the New Zealand Accounting Standards Board

#### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Trust in accordance with Professional and Ethical Standard 1 (Revised) *Code of Ethics for Assurance Practitioners* issued by the New Zealand Auditing and Assurance Standards Board and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other than in our capacity as auditor we have no relationship with, or interests in, the Trust.

### Board's Responsibilities for the Performance Report

The Board is responsible on behalf of Ashburton Safer Community Council Trust Board for:

- (a) Identifying outcomes and outputs, and quantifying the outputs to the extent practicable, that are relevant, reliable, comparable and understandable, to report in the statement of service performance;
- (b) The preparation and fair presentation of the performance report which comprises:
  - The entity information
  - The statement of service performance; and
  - The statement of financial performance, statement of financial position, statement of cash flows, statement of accounting policies and notes to the performance report

in accordance with Public Benefit Entity Simple Reporting – Accrual (Not-for-profit) issued by the New Zealand Accounting Standards Board, and

- (c) for such internal control as the Board determines is necessary to enable the preparation of performance report that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibilities for the Audit of the Performance Report**

Our objectives are to obtain reasonable assurance about whether the performance report as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (NZ) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these performance report.

As part of an audit in accordance with ISAs (NZ), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the performance report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Trust's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board.
- Conclude on the appropriateness of the use of the going concern basis of accounting by the Board and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the performance report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the performance report, including the disclosures, and whether the performance report represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide the Board with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

The engagement partner on the audit resulting in this independent auditor's report is Dawn Alexander.

*PKF Goldsmith Fox Audit.*

**Christchurch, New Zealand**

2 September 2020





**Safer  
Mid Canterbury**  
Together we're safer

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